



केन्द्रीय माध्यमिक शिक्षा बोर्ड
(मानव संसाधन विकास मंत्रालय, भारत सरकार के अधीन एक स्वायत्त संगठन)
CENTRAL BOARD OF SECONDARY EDUCATION
(An Autonomous Organisation under the Ministry of Human Resource Development, Govt. of India)



CBSE/ Dir. (Training & Skill Edu.)/ 2021

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Subject: Launch of PEDAGOGICAL LEADERSHIP Handbook.

CBSE is pleased to announce the launch of its handbook on 'Pedagogical Leadership' on its official website. This handbook is a collaborative effort between CBSE and NIEPA (National Institute for Educational Planning and Administration). This handbook endeavors to prepare a school leader to traverse the path from being just an administrator to a self-aware individual who understands, acts and reflects on the processes for evolving as a Pedagogical Leader. The handbook consists of four parts:

1. Part one deals with the concept of school Leadership. It further explains the four types of effects of school leadership for ensuring student learning i.e. influencing others, directing others, empowering others and working with others.
2. Part two provides the Pedagogical Leadership Framework for leading learning. The framework has its moorings in research-based evidence in the Indian context, practitioners' lived experiences, their experiential learning and lessons drawn from implementing school leadership development programmes across the country.
3. It describes the steps for developing a school's Annual Pedagogical Plan (APP) with detailed explanations on how to identify the gaps and how to address them.
4. Part four of the handbook consists of an exhaustive repository of resource materials and processes/ methodology in the form of tutorials for capacity building of principals on the Pedagogical Leadership Framework for Leading Learning.

Training of Principals on 'Pedagogical Leadership' is also being scheduled by CBSE to facilitate proper integration of the suggestions/recommendations of the handbook in the school system. Details of the training shall be communicated through CBSE Centers of Excellence.

All the Principals/School Leaders are requested to go through the content of the handbook to prepare themselves for the forthcoming trainings and preparation of blueprint for its implementation.

Biswajit Saha

Dr. Biswajit Saha
(Director Training & Skill Education)



'शिक्षा सदन', 17 राऊज एवेन्यू, इंस्टीट्यूशनल एरिया, नई दिल्ली - 110002
'Shiksha Sadan', 17, Rouse Avenue, Institutional Area, New Delhi - 110002





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